

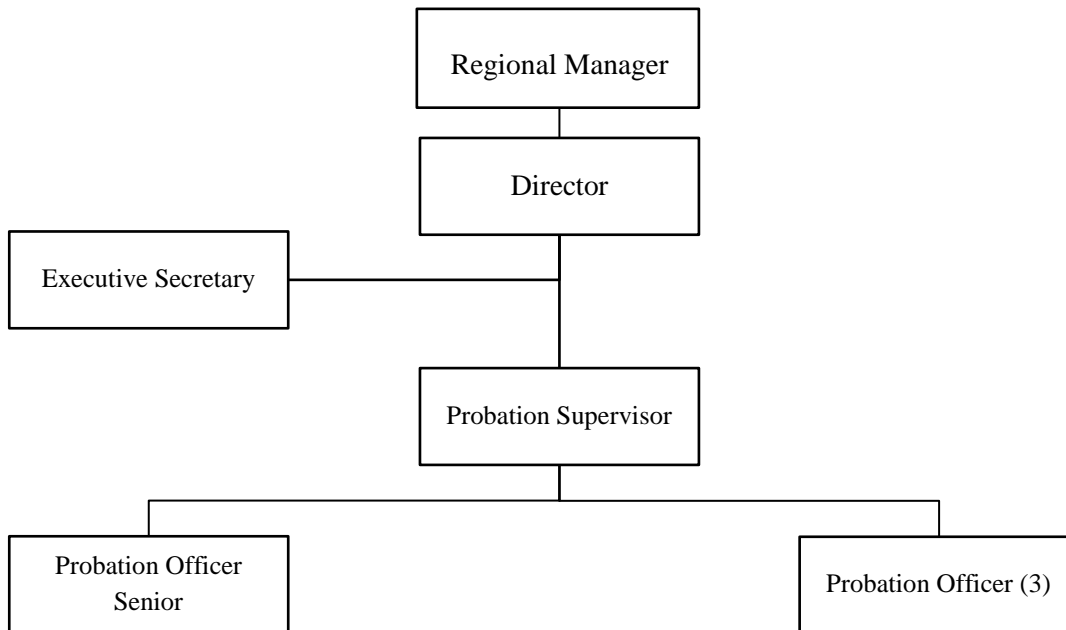
Juvenile Detention and Probation

ORGANIZATIONAL PURPOSE:

The Division of Juvenile Probation and Detention Services adhere to the mission and vision statement of the Department of Juvenile Justice. The mission of the Virginia Department of Juvenile Justice protects the public by preparing court-involved youth to be successful citizens and the Vision is committed to excellence in public safety by providing effective interventions that improve the lives of youth, strengthening both families and communities within the Commonwealth.

The Juvenile Detention program provides secure detention is reserved for juveniles that have committed a felony or Class 1 misdemeanor if committed by an adult, or have violated terms of probation or parole. Secure detention is also reserved for those juveniles that are considered a threat to themselves or others, or have threatened to abscond, or violated terms of conditions of release, or absconded from a detention home or facility. It is also reserved for juvenile fugitives from outside of Virginia.

The Juvenile Probation program provides access to evidence-based early intervention, supervision, treatment and secure care for youth so they can learn accountability and responsibility, families are strengthened and community safety is enhanced.



All Juvenile Detention and Probation positions are State-funded positions.

Juvenile Detention and Probation

GOALS:

- In order to make a positive difference in the lives of juveniles and the community, it is necessary to establish and maintain positive relationships with juveniles, families, and the community.
- We value the juveniles and families we work with and maximize their self-worth by treating them with dignity and respect.
- Engage and involve families in our work with juveniles to optimize the chance for success. We do this through family-centered and strength-based interactions with them.
- Employs the RNR (Risk, Need, Responsivity) Model for Offender Assessment and Rehabilitation.
 - Risk – Match the level of service to the offender’s risk to reoffend; target moderate and high risk.
 - Need - Assess criminogenic needs and target them in treatment.
 - Responsivity - Maximize the offender’s ability to learn from a rehabilitative intervention by providing cognitive behavioral treatment and tailoring the intervention to the learning style, motivation, abilities and strengths of the offender.
 - Form working partnerships with agencies and community groups to promote public safety, i.e., police, sheriff, Commonwealth’s Attorney, Public Defender, community groups, schools, etc.

KEY PROJECTS FOR FY 2022:

- Bi-annual planning meeting for Virginia Juvenile Crime Control Community Act (VJCCCA). Meeting to include local county department heads to discuss current services and programs, outcomes, trends, and amendments.

BUDGET SUMMARY:

	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Proposed
Expenditure Summary:					
Personnel	\$0	\$0	\$1,841	\$1,841	\$1,841
Operating	125,475	147,117	307,691	307,691	307,691
Capital	0	0	0	0	0
Total	\$125,475	\$147,117	\$309,532	\$309,532	\$309,532
Revenue	\$36,836	\$36,836	\$36,836	\$36,836	\$36,836
Net Local Revenue	\$88,639	\$110,281	\$272,696	\$272,696	\$272,696
Full Time Staff	0.00	0.00	0.00	0.00	0.00
Part Time Staff	0.00	0.00	0.00	0.00	0.00
Full-time Equivalents	0.00	0.00	0.00	0.00	0.00

Juvenile Detention and Probation

BUDGET ANALYSIS:

The FY 2022 Proposed Budget for Juvenile Detention and Probation includes no budgetary adjustments in comparison to prior years.

PROGRAM 1: *Detention and Virginia Juvenile Justice Community Crime Control Act (VJCCCA) Services*

The Department of Juvenile Justice endorses the Balanced Approach to juvenile justice. This framework includes three components in meeting the needs of communities, victims and offenders. The three components include public safety, accountability and competency development. The Balanced Approach lends itself well to the intent of the VJCCCA to provide a “community-based system of progressive intensive sanctions and services that correspond to the severity of offense and treatment needs” (§ 16.1-309.2 of the Code of Virginia).

In accordance with the Balanced Approach model, all VJCCCA programs must:

- 1) Promote community protection
- 2) Hold juveniles accountable for their behavior and restore the losses suffered by victims
- 3) Provide opportunities for juveniles to acquire or build on interpersonal, cognitive and behavioral skills and strengths at home, in school, and at work

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Youth detained	12	13	20	20
Child Care days ¹	4.5	472.0	3.0	3.0
VJCCCA service clients	94	190	110	120

¹There was one-time increase due to circumstances unique to FY 2020.

PROGRAM 2: *Probation and Parole*

Provide probation and parole services for juveniles of Fauquier County.

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Probation and paroles per month	15	9	30	35
Intakes	928	1,020	1,050	1,100

OBJECTIVES:

- Research and develop alternatives to detention while providing protection for the public.
- Maintain and enhance communications with stakeholders.
- Utilize risk based approach and focus on moderate-high risk cases.
- Improve officer safety and increase specialized training.

Juvenile Detention and Probation

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
Electronic Monitoring with GPS tracking provided through TrackGroup.	100%	100%	100%	100%
Regular meetings with CAs office, PDs officer, SROs and VJCCCA vendors.	100%	100%	100%	100%
Pilot site for Standardized Decision Making (SDM) and program initiated state wide, effective January 2020.	N/A	100%	100%	100%
Seek trainings throughout the region that will focus on Gangs, Trauma, Sex-Offenders and human trafficking. Participate annually in safety and security training.	100%	100%	100%	100%

Sheriff's Office

ORGANIZATIONAL PURPOSE:

The Fauquier County Sheriff's Office (FCSO) provides professional public safety services in conformance to Article VII, Section 4 of the Constitution of Virginia and the prescribed ordinances of Fauquier County as defined by the governing body. It is the mission of the Sheriff's Office to provide quality service to our citizens and community through honor, professionalism, commitment, compassion, and accountability. The Sheriff's Office consists of six programs, the Patrol Division, the Criminal Investigations Divisions (CID), the Adult Detention Center (ADC), Professional Standards, The Civil Process/Court Security Division and the Joint Communications Center.

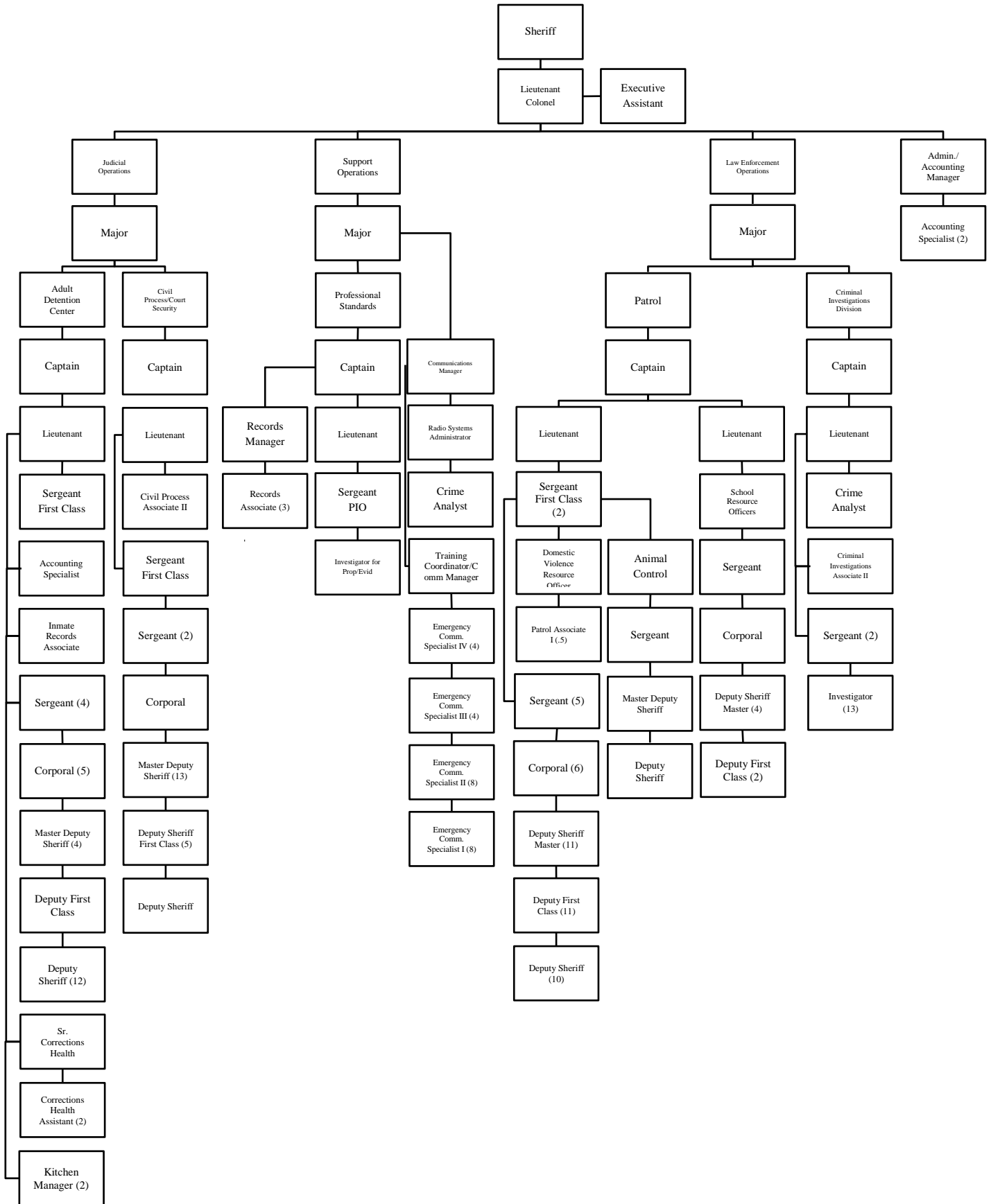
GOALS:

- Provide enhanced, proactive, public safety services to the residents of Fauquier County.
- Provide quality public safety, court security, civil process, correctional control, animal control, and rehabilitation through updated methodologies and personnel allocations.
- Execute these goals and responsibilities efficiently and effectively.
- Provide the necessary housing, security, and safety for incarcerated individuals. Evaluate and adjust confinement for arrestees awaiting trial, sentencing, or transfer to other facilities.
- Improve overcrowded conditions of the ADC through innovative solutions.
- Enhance employee retention through career ladder improvements.
- Provide leadership and crisis intervention training.
- Continue to improve E-911 service by investigating in new technologies.
- Dispatch the appropriate emergency response in accordance with established protocols.

KEY PROJECTS FOR FY 2022:

- Improve effectiveness of Judicial Operations.
- Improve effectiveness of Law Enforcement Operations.

Sheriff's Office



Sheriff's Office

BUDGET SUMMARY:

Departmental Total	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Proposed
Expenditure Summary:					
Personnel	\$15,993,696	\$16,665,784	\$16,659,607	\$16,748,434	\$16,635,740
Operating	4,905,959	4,733,828	5,357,337	5,395,777	5,395,777
Capital	30,899	104,918	0	0	0
Total	\$20,930,554	\$21,504,530	\$22,016,944	\$22,144,211	\$22,031,517
Revenue	\$4,998,478	\$5,095,861	\$5,422,984	\$5,346,638	\$5,404,212
Net Local Revenue	\$15,932,076	\$16,408,669	\$16,593,960	\$16,797,573	\$16,630,975
Full Time Staff	184.00	185.00	185.00	185.00	185.00
Part Time Staff	0.50	0.50	0.50	0.50	0.50
Full-time Equivalents	184.50	185.50	185.50	185.50	185.50

Sheriff	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Restated
Expenditure Summary:					
Personnel	\$10,926,910	\$11,313,322	\$11,306,878	\$11,365,177	\$11,274,233
Operating	1,505,599	1,480,307	1,592,151	1,627,291	1,671,381
Capital	30,899	104,918	0	0	0
Total	\$12,463,408	\$12,898,547	\$12,899,029	\$12,992,468	\$12,945,614
Revenue	\$4,515,332	\$4,631,168	\$5,013,926	\$4,941,907	\$4,941,907
Net Local Revenue	\$7,948,076	\$8,267,379	\$7,885,103	\$8,050,561	\$8,003,707
Full Time Staff	121.00	121.00	121.00	121.00	121.00
Part Time Staff	0.50	0.50	0.50	0.50	.50
Full-time Equivalents	121.50	121.50	121.50	121.50	121.50

Sheriff's Office

Communications	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Proposed
Expenditure Summary:					
Personnel	\$2,173,392	\$2,293,873	\$2,456,565	\$2,470,875	\$2,466,524
Operating	586,046	513,643	754,675	754,858	754,858
Capital	0	0	0	0	0
Total	\$2,759,438	\$2,807,516	\$3,211,240	\$3,225,733	\$3,221,382
Revenue	\$231,481	\$213,590	\$154,000	\$154,000	\$211,574
Net Local Revenue	\$2,527,957	\$2,593,926	\$3,057,240	\$3,071,733	\$3,009,808
Full Time Staff	29.00	30.00	30.00	30.00	30.00
Part Time Staff	0.00	0.00	0.00	0.00	0.00
Full-time Equivalents	29.00	30.00	30.00	30.00	30.00

Adult Detention Center (ADC)	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Restated
Expenditure Summary:					
Personnel	\$2,893,394	\$3,058,589	\$2,896,164	\$2,912,382	\$2,894,983
Operating	474,534	429,805	568,678	571,795	527,705
Capital	0	0	0	0	0
Total	\$3,367,928	\$3,488,394	\$3,464,842	\$3,484,177	\$3,422,688
Revenue	\$251,665	\$251,103	\$255,058	\$250,731	\$250,731
Net Local Revenue	\$3,116,263	\$3,237,291	\$3,209,784	\$3,233,446	\$3,171,957
Full Time Staff	34.00	34.00	34.00	34.00	34.00
Part Time Staff	0.00	0.00	0.00	0.00	0.00
Full-time Equivalents	34.00	34.00	34.00	34.00	34.00

Sheriff's Office

Northwest Regional Detention Center	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2022 Approved	FY 2022 Restated
Expenditure Summary:					
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	2,339,780	2,310,073	2,441,833	2,441,833	2,441,833
Capital	0	0	0	0	0
Total	\$2,339,780	\$2,310,073	\$2,441,833	\$2,441,833	\$2,441,833
Revenue	\$0	\$0	\$0	\$0	\$0
Net Local Revenue	\$2,339,780	\$2,310,073	\$2,441,833	\$2,441,833	\$2,441,833
Full Time Staff	0.00	0.00	0.00	0.00	0.00
Part Time Staff	0.00	0.00	0.00	0.00	0.00
Full-time Equivalents	0.00	0.00	0.00	0.00	0.00

BUDGET ANALYSIS:

The FY 2022 Proposed Budget for the Sheriff's Office includes personnel expenditure adjustments related to rising benefit costs.

PROGRAM 1: *Patrol*

The Patrol Division Deputies are the County's public safety and security first responders providing coverage for Fauquier County's 651 square miles. Patrol provides 24-hour/7 day a week response by uniformed deputies to all types of calls for service received through our Emergency Communications Center. These calls may include, but are not limited to: safety and security checks, preliminary criminal investigations, traffic control, motor carrier safety enforcement, traffic enforcement and crash investigation. The patrol division also is responsible for the Sheriff's Office K-9 program and School Resource Officer Unit.

The Animal Control Deputies (ACU) provide coverage for calls regarding animal complaints throughout Fauquier County. While the primary mission is to provide coverage in response to calls involving domesticated animals, ACU deputies are often tasked with response to wild/exotic animal calls for service. Animal Control responds to calls involving owned, stray, injured, at-large, and neglected animals. Animal Control also handles bite reports, license violations, humane investigations and other animal-related calls. Animal Control deputies also provide direct law enforcement support to Patrol Units and are subject to Mutual Aid request from neighboring jurisdictions.

The School Resource Unit/Deputies are directly responsible for the day to day safety and security within the Fauquier County Public School System. Working in collaboration with School Staff, Administration and the FCSO, the School Resource Officer (SRO)/Deputy program is intended to ensure that no student's right to receive an education is abridged by violence or disruption. The SRO's with support from the School Board's Safety and Security Officer serve a student population of 11,287.

Sheriff's Office

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Patrol Calls for service	24,866	18,629	25,000	25,100
Animal Control Calls for service ¹	3,898	3,529	3,900	4,000
Patrol Arrests – misdemeanor and felony ¹	1,596	1,469	1,600	1,800
Animal Control Arrests – misdemeanor and felony	105	99	115	130
Traffic summons issued ¹	7,665	5,243	7,000	7,500
Animals transported	719	803	880	900

¹Measures are significantly reduced due to COVID-19 pandemic for FY 2020.

OBJECTIVES:

- To maintain average response time to calls for service.
- Reduce traffic related deaths and injuries by increased traffic enforcement.
- Increase enforcement of animal welfare laws.

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
Patrol average response time (in minutes) ¹	13:36	15:25	14:00	14:00
Percentage of crashes with injury or death ¹	45%	44%	42%	40%
% of animal welfare cases closed by arrest/summon ¹	3%	7%	7%	8%

¹FY 2021 Goals were updated based on FY20 Actuals. This measure fluctuates based on type of calls received.

PROGRAM 2: Adult Detention Center (ADC)

The ADC provides safe and secure housing for incarcerated individuals, maintains inmate records, calculates length of inmate sentences and reviews court orders to ensure court dates are met. This division manages trustee work programs, assigns work where required and facilitates inmate movement for video arraignments while ensuring the security needs are met. This division provides medical treatment in accordance with State health requirements to include administering prescribed medications, and ensures controlled substances provided by physicians are secure. The ADC provides immediate emergency care and maintains a secure in-house emergency facility. This division meets required health and dietary needs as defined by State and County ordinances, as well as special dietary needs required due to physical conditions, religious beliefs, etc. This division is responsible for the supervision of the Work Release Program by monitoring employment attendance and compliance with electronic incarceration programs. They also provide transportation as needed to court and other facilities.

Sheriff's Office

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Prisoner transports ¹	6,338	4,953	7,000	7,100
Work Release/Home Incarceration (EIP) Average Daily Population	6	5	10	10
Temporary Detention Orders (TDO) transports ¹	107	74	120	130

¹Measures are significantly reduced due to COVID-19 pandemic.

OBJECTIVES:

- Maintain the daily average participation of active inmates on the Work Release/Home Incarceration (WR/HI) Program at 10.
- Maintain the average daily inmate population at 95 inmates.

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
WR/HI average daily participation	6	5	10	10
WR/HI average daily difference ¹	14	1	0	0
Average daily population ¹	70	42	95	95
Average daily population difference	25	28	0	0

¹Measures are significantly reduced due to COVID-19 pandemic.

PROGRAM 3: Criminal Investigations Division (CID)

The Criminal Investigations Division is responsible for the investigation of all major crimes reported such as drug offenses, robberies, burglaries, larcenies, arsons, death investigations, sex crimes, crimes against children, internet crimes, fraud, gang crimes and activity, as well as providing investigative support, resources and guidance to all divisions within our agency. CID maintains professional relationships with many Local, State and Federal partners such as FBI, DEA, DHS-HSI, ATF, US Secret Service, VSP, WPD, LFCC, RPD and US Postal Inspection Service. Detectives assigned to CID are tasked with participation on numerous State and Federal Task Forces which enhance our ability to provide current, accurate information regarding crime trends and threats to our community. These task forces provide invaluable direct access to State and Federal resources and intelligence without undue delay. CID is responsible for the analysis of criminal intelligence and information. The Crime Analyst interprets this data which is used to create documents which are then used as part of our decision making process. CID has a number of specialties embedded within our supervisory control which include Sheriff's Emergency Response Team, Crime Scene Evidence Collection Technicians, Mobile Forensics Detectives, and Crime Analyst.

Sheriff's Office

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Total cases assigned to/initiated by Criminal Investigation Division	733	689	714	764
Total number of cases closed by arrest	128	95	110	118
Total number of investigations closed by Exceptional Means	323	287	291	305
Total number of investigations suspended	255	306	275	270

OBJECTIVES:

- Increase cases closed by arrest by 2%.
- Decrease cases suspended by 1%.
- Decreases cases closed by Exceptional Means by 1%.

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
Total cases closed	706	688	701	715
Percentage of cases closed by arrest	17.5%	14.0%	16.0%	18.0%
Percentage of cases closed by Exceptional Means	44.0%	42.0%	41.0%	40.0%
Percentage of cases closed by Suspended	34.8%	44.0%	40.0%	38.0%

PROGRAM 4: Professional Standards

Professional Standards is responsible for maintaining all official records for the Sheriff's Office, as well as responding to requests for incident/crash reports, background checks and FOIA. Professional Standards ensures compliance with Commonwealth of Virginia Department of Criminal Justice Services accreditation and training requirements. Professional Standards also performs functions related to grants, firearms and personnel hiring and selection.

Data entry of public safety records includes: verifying incident-based reporting compliance before submitting to the Virginia State Police; entering non-booking arrests, summonses, VCIN validation supplements, producing daily activity reports, RMS name candidating, and suspension notices; preparing Commonwealth Attorney case packets, and complying with court orders.

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Data entry of public safety records	22,181	23,159	23,500	23,500
Requests for public safety information	905	1,060	1,060	1,060
Training actions (classes, ranges, etc.)	92	62	62	62
Accreditation actions (directives written/revised, audits, etc.)	784	794	800	800
Applicants processed	189	189	189	189

Sheriff's Office

PROGRAM 5: Civil Process/Court Security Division

The Civil Process/Court Security Division (CP/CS) is a Virginia constitutionally bound and dual service division. CP/CS must ensure service of all legal documents, arrest warrants, extraditions, and provide enhanced courthouse/courtroom security. CP/CS maintains many daily statistics to include the total number of issued, executed and returned documents confirming legal compliance. CP/CS manages all civil process documents to include writs, levies, notices for unlawful detainer and eviction. CP/CS is responsible for the Fauquier County Sheriff's Office (FCSO) "Most Wanted" weekly and quarterly publications. CP/CS administers the Fugitive Apprehension & Extradition Program in accordance to the law. CP/CS manages, executes and maintains all local arrest warrants for wanted persons. CP/CS provides courthouse and courtroom security for three (3) separate buildings. CP/CS is responsible for screening all visitors to each courthouse facility to include regular security sweeps for explosives with a newly acquired K-9. CP/CS manages VCIN applications to include Permanent Protective Orders and Concealed Weapons Permits for processing. CP/CS operates two Live-Scan stations for both criminal submission to local, state and federal authorities as well as "applicant only" latent prints.

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Civil papers served ¹	17,032	13,081	17,500	18,000
Extraditions completed	16	20	25	25
Warrants served by civil process of "Hard to Find File" from Patrol/CID	102	231	200	200
Security check point traffic (Combined Courts)	177,900	182,000	170,000	175,000
Live scan prints completed (GDC & CP/CS Office Only) ¹	1,218	672	700	700

¹Measures are significantly reduced due to COVID-19 pandemic.

OBJECTIVES:

- Ensure safety and security of all court facilities with no preventable incidents.
- Timely return of civil process documents back to the courts.
- Maintain the percentage of warrants served at <93% each fiscal year.
- Ensure accuracy and timeliness through continued records review prior to VCIN audits.

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
Civil papers received	17,126	13,183	18,000	18,500
Civil papers served	17,032	13,081	18,000	18,500
Percentage of papers served versus papers received	99.5%	99.2%	100.0%	100.0%

Sheriff's Office

PROGRAM 6: *Communications*

Answers 9-1-1 and business line calls for requests for service for the Sheriff's Office, Warrenton Police Department, and Fire and Rescue Services County-wide, and provides all radio communications for same.

SERVICE VOLUME	FY 2019 Actual	FY 2020 Actual	FY 2021 Projected	FY 2022 Projected
Telephone calls processed	146,111	142,850	160,722	162,313
Calls for service ¹	118,019	104,723	138,575	139,946
Dispatch actions performed	967,744	846,844	1,073,156	1,083,780
Mobile Data Terminal (MDT) messages	693,081	649,269	1,037,683	1,047,956

¹Measures are significantly reduced due to COVID-19 pandemic.

OBJECTIVES:

- Provide E-911 services and emergency radio communications at or at least equal to National Fire Protection Association (NFPA) Standard 1221.
- Maintain employee turnover rate close to the national average of 42%.

OUTCOME MEASURES	FY 2019 Actual	FY 2020 Actual	FY 2021 Goal	FY 2022 Goal
Answer 99% of 911 calls less than 40 seconds- NFPA Standard	100.0%	99.5%	99.0%	99.0%
Answer 95% of 911 calls less than 15 seconds- NFPA Standard	100.0%	99.5%	95.0%	95.0%
Fire & Rescue calls: Process 90% within 64 seconds of receipt	81%	75%	90%	90%
Fire & Rescue calls: Process 95% within 106 seconds of receipt	82%	95%	95%	95%
Maintain staff turnover at 40% or less	25%	20%	40%	40%
Quality Assurance/Quality Improvement: 2% of all calls	1%	1%	2%	2%